

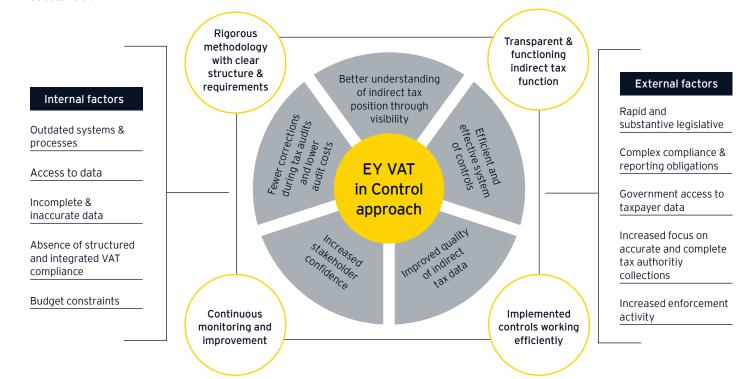
Today, over 160 countries impose a value-added tax (VAT) or similar tax on consumption to meet their revenue needs. The VAT rules are complex and varied, and they are constantly evolving in response to advances in technology, changes in business models and geopolitical events. Digital compliance requirements, transactional real-time reporting, VAT rate volatility and fraud are among the

real risk factors that multinationals must grapple with and increasingly, corporate officers are being made personally accountable for the accuracy of company's VAT filings and reports.

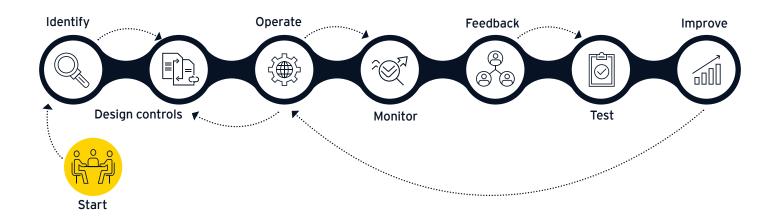
In this environment, your indirect tax function must be in control of every stage of transactional reporting in every part of your business. You need consistent processes and dashboards to manage your indirect tax profile and respond to shifting regulatory requirements and inquiries. But your efforts do not just need to be defensive – with smarter processes, you can also identify efficiencies, save money, improve working capital and even be better positioned to predict the impact of business decisions.

Gain control with EY VAT in Control

All multinationals must file VAT returns, in every country in which they do business that has a VAT regime – often monthly and by entity. Because VAT is levied at every point along the supply chain, the amount of data needed to accurately account for these taxes can be substantial. Without a robust framework, costs and risks can spiral out of control. The challenges are substantial:



EY VAT in Control methodology



Through this process, EY professionals zero in on your business priorities and needs, and examine your existing VAT processes and reporting obligations. This allows us to identify whether there are any opportunities to drive efficiencies and optimize working capital. We work with you to design and incorporate appropriate controls within a framework suited for your business. Continuous and separate evaluations then assess whether the control principles are functioning effectively. Analytical tests on data are embedded in processes, complemented by manual tests by your business (supported by EY professionals), all to drive greater improvement.

We perform a series of assessments to:

- Understand your business, current indirect tax function, organization and control framework
- Examine your IT landscape and explore relevant solutions for controls, reporting and compliance
- ► Determine areas of potential concern based on your industry, group structure, IT landscape and geographies
- Analyze purchase-to-pay, record-to-report and other processes and consider VAT-relevant controls

We also perform VAT analytics and statistical sampling to gauge the completeness, correctness and timeliness your data, and we explore VAT automation, including on-premise and SaaS workflow and compliance tools. And you gain the experience of EY professionals across the globe with specific in-country knowledge, supported by state-of-the-art tools such as EY Global Tax Platform, a suite of technologies designed to help you stay ahead of the constantly evolving global tax landscape.

In a world full of complexity and uncertainty, regain control with **EY VAT in Control.**

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